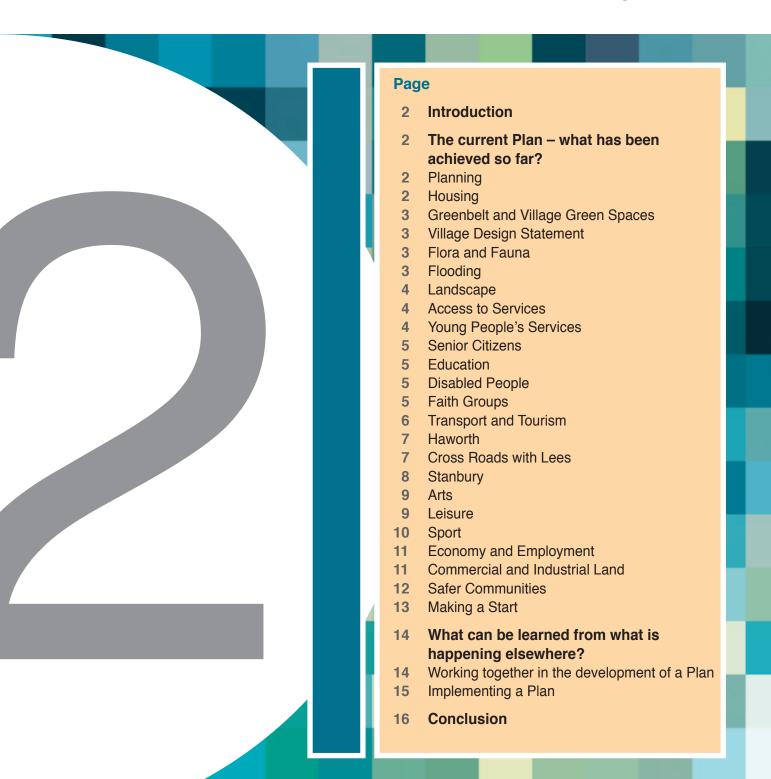
### Document 2 -

### What has been achieved so far

Review of Parish & Community Plan and proposals for the future – January 2012

### Haworth, Cross Roads and Stanbury



#### Introduction

This document looks at what the current Plan has achieved and can be evidenced. It is important to state at the outset that the existing Parish Plan was written to cover a 25-year period. This is what was required at the time. This means, in practice, that not all the actions may have been taken up and implemented.

To improve the process and deliverability of the next Parish Plan, this document also looks at good practice and what has worked well (and less well) in other Parish/community Plans from across England.

## The current Plan – what has been achieved so far?

The current Plan expressed the ambitions of residents and contained a series of actions for achieving them. The Tables below set out what has happened so far:

#### **Planning**

#### **Action**

Development of a Biodiversity Action Plan for the area to complement City of Bradford MDC and Environmental Agency's Plans – achieved in part (no written plan as yet)

Investigate the introduction of a Waste Management and Recycling Policy to reach national and local waste management and recycling targets – this has been deferred pending the outcome of the review of waste management and recycling services by Bradford Council.

To work with Bradford and regional developers to control new building and reduce the risk of over development in the Parishes – the Parish Council has an active approach to commenting on planning applications and has contributed to the Local Development Framework.

#### Housing

#### **Action**

To encourage the delivery of economic, well-designed properties for existing residents and their families on suitably diverse sites – the Parish Council is committed to this and seeks to influence the issue on a planning application by planning application basis.

To encourage City of Bradford MDC Planning Committee to recognise the importance of attaching Section 106 spending requirements to successful planning application for medium to large development schemes – there have been no housing developments of significance since this action was included in the Plan.

To encourage the exploitation of all available 'brownfield' sites for development before allowing 'green field' sites to be used – this is a key issue which the Parish Council takes into account when commenting on planning applications.

#### Green Belt and Village Green Spaces

#### **Action**

To maintain a constant vigilance on all development plans presented for approval – exercised through the Parish Council Planning Sub-Committee.

To encourage the parish council to participate in all consultations staged by City of Bradford MDC concerning planning strategy for the region – Parish Councillors have been heavily involved in key consultations and the Parish Council has commented formally on the Local Development Framework.

Formation of a conservation initiative to co-ordinate and carry out projects – **this is yet to be done.** 

#### Green Belt and Village Green Spaces

#### **Action**

To re-form and re-invigorate the Design Statement Group with a view to completing the project and lodging the report with the City of Bradford MDC planning department – this is yet to be done. The Parish Council is waiting to see what emerges from the new Localism Act before proceeding.

Arrange a tree planting, wall repair programme with Bradford MDC – this is yet to be done.

## Flora and Fauna

#### Action

Liaise with a recognised body to oversee a survey into the condition and sustainability of the area's flora and fauna – the Environment Working Group of the Parish Council is undertaking a survey.

Consider the appointment of a warden to oversee protection of fauna – this is not affordable at the current time.

Institute a programme of Tree Preservation Orders – this is yet to be done.

Work with Bradford MDC compensation planting procedures for unavoidable felling of trees – **this is yet to be done.** 

Enhancement of green spaces with planting and refurbishment programmes – the Parish Council has funded a local "gardening guru" to act on these issues and is supporting the development of tasks and actions to deliver this.

#### **Flooding**

#### Action

To work with national and regional agencies to ensure the free flow of water through the villages in severe weather conditions and minimise flooding dangers – a task and finish Flood Protection Group was formed by the Parish Council and has now stood down following the completion of its representation and engagement on this issue.



#### Landscape

#### **Action**

To seek a partnership with the agricultural industry to compile a survey of current land use trends, conservation needs, open country development and conservation; sustain the agricultural sector – a group is being formed

To maintain and develop a sustainable landscape for future generations – **no direct progress attributable to the Plan.** 

## Access to Services

#### Action

That the Parish Council and Bradford MDC put in place plans to improve service delivery throughout the lifetime of the Parish Plan – a whole range of actions have been undertaken.

That other service providers are encouraged to maintain and improve their services in the Parish – the Parish Council has an ongoing dialogue with service providers.

#### Young People's Services

#### Action

That the Parish Council and neighbouring Councils construct an action plan and policy for young people in the Worth Valley to ensure that the needs of all young people are considered and funding streams sought to ensure a sustainable, high quality service delivery within the region – the Parish Council has held a joint activity with Oxenhope PC: a children's holiday club called Kidsare WorthIT. There are currently discussions with Keighley Town Council about a further joint youth initiative.

To consult with the district youth workers regarding the possibility of introducing a young people's drop-in centre within five years from the start of this plan – the Parish Council is working with the Police, Oxenhope and Keighley to open the youth club as a result of previous youth disorder. They are hoping to get additional funding to continue to open the centre on a Friday night.

To consult with youth workers concerning increased funding for young people's projects in the Worth Valley during the five years from the start of this plan – the Parish Council works closely with Bradford Council's youth workers and has asked young people about the projects that they would like to undertake. Following these recommendations, 2 youth shelters have been funded.

To initiate lines of communication between the young people of the region and West Yorkshire Police Force and construct an on-going programme to remove poor relationship issues – the Parish Council and Police have held detailed discussions about these issues and are working well together around the Police presence at the Contact Point in Haworth.

#### Senior Citizens

#### **Action**

To liaise with Bradford MDC Highways Department about a survey of footpath conditions and initiate a repair and refurbishment programme – the survey has been done and refurbishment is underway.

The further development of public transport facilities particularly outside the normal daytime services - through the joint transport committee the area now has a bus service to Hebden Bridge which provides connections to much wider area. The Parish Council has also extended the time of the last bus service so people can use bus rather than cars and has also been responsible for rescheduling the timetable for the Hopper Bus. The Parish Council subsidise a bus on Sundays for tourists and local people (812). The Parish Council has also investigated a car share scheme for older people visiting Bradford infirmary.

Investigate the introduction of a controlled pedestrian crossing on West Lane, Haworth – this has been investigated but it is not possible for the crossing to be constructed in the current proposed location.

Work with Bradford MDC to introduce a modern, purpose built DDA compliant and senior citizen accessible community centre in Haworth – agreement in principle has been achieved for this but resources are frozen at the current time.

Increase police presence near key senior citizen accommodation to ensure greater degree of security for at-risk members of community – this has been achieved.

#### **Education**

#### **Action**

To work with Education Bradford and Bradford MDC to further develop primary, secondary and further education sectors in the area – the Parish Council has made representations around parental choice of schools with Bradford Council and has a good ongoing relationship with the Local Education Authority.

## Disabled People

#### Action

To encourage the Parish Council to adopt a sustainable policy of improving the delivery of services and facilities for disabled people – the Parish Council is vigilant in this context and has appointed a Councillor Champion.

#### Faith Groups

#### **Action**

The provision of religious involvement in the area's ethical and moral dimensions – the Parish Chairman is nominated as the responsible councillor. In this role he is in contact with local clergy and secretaries of faith groups.

Offering a global perspective within the community supporting the twinning groups, charities and eco congregations – Haworth has twinning and fair trade groups. The Parish Council has provided funding and support for these groups. The Parish Council is twinned with Machu Pichu and is exploring "twinning" arrangements with Haworth, New Jersey.

Providing guidance on race and culture issues as well as an inter-faith dialogue – this is work in progress. Bradford Council has worked hard to get ethnic minority groups to visit the area from a leisure perspective.

## Transport and Tourism

#### Action

To establish a working relationship with Haworth Village Association and create sustainable policies to encourage the development of the area's tourist industry – the Parish Council has established relationships with the Village Association but this organisation recently closed. The Parish Council encourages sustainable policies through Bradford Council's tourist officers and has funded activities to build the Bradford Council's tourism offer.

To work with Bradford MDC, Haworth Village Association and the West Yorkshire Police to provide a recognised pick-up/drop off point for coach passengers – this is being led by the business sector. The Parish Council has encouraged Bradford to put in place a' pick up and drop off' point in front of Haworth school.

To work with Bradford MDC, Haworth Village Association and West Yorkshire Police to create a rest/leisure facility for coach drivers – no facilities have been established for drivers due to cost challenges, but the Parish Council is in an ongoing dialogue with Bradford Council about the need for this facility.

To work with Bradford MDC, Haworth Village Association and West Yorkshire Police to further develop sustainable environmentally friendly car parking facilities in all three centres – this is a persistent theme in many discussions between the Parish Council and Bradford Council. Some local businesses feel that car parking arrangements in Haworth are deficient. Some progress has been made, for example: the car park for the GP Surgery now operates as a pay and display when the surgery closed to create extra capacity in the village.

To explore the development of external funding streams for the development of sustainable, environmentally responsible tourist activities in all three centres – the Parish Council worked with the Village Association (prior to closure) to put interest groups operating in the Parish in contact with tourism agencies with access to funding streams.

To explore the possibility through the Worth Valley Joint Transport Committee of the restoration of community passenger services through the Keighley & Worth Valley Railway – the Parish Council has developed a feasibility study, funded jointly with the railway. The Parish Council maintains an ongoing dialogue with Metro (WY Passenger Transport Executive).

To acquire further bus shelter accommodation throughout the district – the Parish Council has put a bus shelter on West Lane and encouraged bus companies to increase the number of shelters more widely.

To seek the refurbishment of public toilet facilities at Penistone Hill and Cross Roads and introduction of toilets at key tourist attractions – the Cross Roads toilets have been refurbished and the Parish Council has contributed funding to Bradford Council towards the refurbishment of the parsonage car park toilets. Penistone hill toilets have an issue relating to vandalism. The Parish Council held a meeting with the tourist information centre about encouraging businesses to use their toilets.

To seek the extension of bus services to and from Hebden Bridge Station and connecting public transport services to and from Manchester and district – **this has not progressed.** 

To seek improved evening transport facilities for residents of Stanbury and West Haworth – **this has not progressed**.

#### Haworth

#### **Action**

To create a Haworth Community Action Plan that would produce a coordinated response to the immediate issues of anti-social behaviour, alcohol and drug abuse, traffic management and vehicle parking – the Parish Council has undertaken activities with the Police, the Youth drop in and Kidsare WorthIT initiatives but no formal written plan has been produced.

To negotiate a sustainable transparent approach to both highway and pavement development and maintenance, also to investigate the potential for traffic calming measures on key roads through the village – the Parish Council has a good relationship with Bradford MDC as the highways authority. Traffic calming measures at Cross Roads School and medical centre have been implemented.

To approach Oxenhope Parish Council to form a Worth Valley Young People's Action Plan and Policy Group that would interface with the Bradford City Council's Youth Service Department to develop service delivery, action a coordinated response to young people's issues and source funding streams to enable improved young people's services to be delivered – this has been achieved.

To meet the partners to fashion a sustainable housing action plan for the village with the main priority to be the delivery of economically viable units for lower income groups within the community – this has not yet been initiated.

To work with Bradford City Council for the delivery of a new user-friendly Community Centre and Library linked with the introduction of a sustainable multi-sports facility and changing rooms on land to the rear of Haworth School and the current Community Centre – the commitment to the community centre has been made although funding for the project is awaiting final confirmation.

## Cross Roads with Lees

#### **Action**

To consult with Oxenhope Parish Council over the formation of a Worth Valley Young People's Action Plan and Policy Group to deliver a sustainable, coordinated programme of activities for young people, access funding and improve service delivery in Cross Roads – no written plan has been produced but the Parish Council has led the development of a multi-use games area in the Park and increased the number of visits by the mobile youth unit.

To construct a coordinated Drug and Alcohol Abuse Group to deliver a rehabilitation programme for young people in Cross Roads – no group has been formed but the Parish Council is in regular liaison with relevant agencies.

To construct a coordinated Traffic Plan for Cross Roads including sections on road safety, parking and a traffic survey of heavy goods vehicle use through the village – a dialogue with Bradford Council's Highways department has been initiated but no formal plan has been produced.

To form a group of partners who will conduct a survey into the litter problem in the village and deliver possible solutions – **this has still to be progressed**.

To deliver a survey of arts, leisure activities and sports through Cross Roads and deliver a development programme – this will be a key priority for the new Cross Roads Village Association.

#### **Stanbury**

#### **Action**

To construct a survey of highway and pathway provision within the village – discussions have been initiated with Bradford Council's Highways department.

To seek support for a traffic survey at an appropriate time and then develop measures to improve traffic flow through the village and road safety measures – **discussions** have been initiated with Bradford Council's Highways department.

To seek support to restrict the size and weight of vehicles traversing Main Street, Stanbury – the Parish Council Transport Committee has met and is in dialogue with Pendle Borough Council. The Parish Council is also in discussions with Spar about the current routing of lorries through the village.

To consult with suppliers regarding the improvement of broadband services in the village – the Parish Council is supporting the new "Fibre Valley" project which has been formed to address this issue.

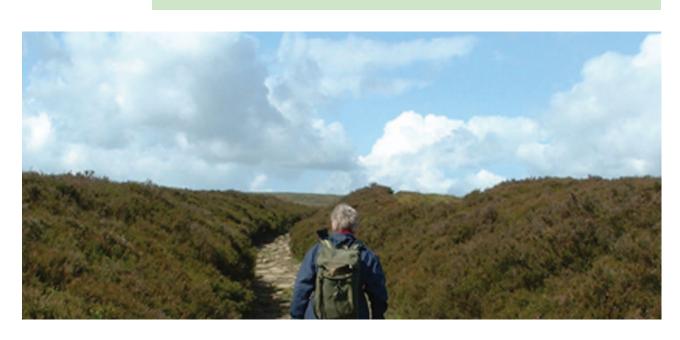
To investigate the improvement of evening public transport links with Haworth and Keighley – the Parish Council has been involved with supporting bus services directly and is in dialogue with WYPTA (Metro).

To form a group to report on the current state of Council and Health Service deliveries and to make recommendations for future actions – this has not been fully implemented but there is a Parish Councillor with a specific brief to look at these issues.

To undertake a survey of cultural and sports activities within the village and construct a report identifying future requirements and identify potential funding streams – this has not been implemented but a local community group is looking to initiate a festival and gala.

To seek a solution to the parking issues created during the morning and mid-afternoon arrival and departures of children from the primary school – a dialogue is ongoing with Bradford Council's Highways department but no overall plan has yet been developed.

To provide enhancement facilities all the way through the village – this is work in progress and a specific plan is being developed.



#### **Arts**

#### **Action**

To invite locally based arts organisations to join an arts forum at which funding, facilities and marketing can be addressed – the first effort to engage arts organisations was unsuccessful. The Parish Council intends to re-engage organisations around this agenda.

Work with Bradford MDC to provide space for arts development in a new-build community centre and library – this has not yet been achieved.

To further develop the fund raising programme for the re-introduction of the bandstand in Haworth Central Park and to create further performance opportunities for local musicians at the bandstand – significant progress is being made and the bandstand is partially complete.

To work up partnerships aimed at developing programmes to further engage young people with the arts and sport – the Parish Council has entered into discussions with Bradford Youth Service to progress this. Although at an early stage, one focus is the potential of Bronte Wanderers returning to Haworth.

To develop a greater awareness of arts events for people throughout the locality by developing a communication channel via the bi-monthly Parish Newsletter – **this has been implemented.** 

To ensure all groups have access to their activities and events for disabled people – all Parish Council grant making conditions require applicants to be compliant from a DDA perspective. The Parish Council has nominated a lead Councillor to champion these issues.

#### Leisure

#### Action

Encourage the creation of a directory of arts, leisure and sports clubs in the district which is easily accessible either by placement in the Worth Valley Contact Point or strategically placed on a well publicized website – the directory has been produced, is available at the Contact Point, and will be hosted on the new Parish Website.

To work in partnership with Bradford MDC to create an action plan to engage young people in the arts, sport and community activities – this has been progressed through Bradford Council's Youth Service. Young People participate in Parish Meetings and consultations have been held with the Youth Club. There is no formal written plan.

The development in partnership with Bradford MDC of a new Community Centre with a library, multi-sports facilities and changing rooms – this action has been formally agreed and is awaiting implementation.

The Parish Council takes responsibility for the running of the allotments in the area as well as planning to expand the amount of land made available to allotments – this has been deferred pending further information about the responsibilities and resources needed to undertake management.

The development of safe cycle routes through the region in conjunction with neighbouring councils and relevant cycling bodies – this is in progress and is being implemented in partnership with Sports Keighley and the Worth Valley Joint Transport Committee.

Encourage Bradford MDC to make sure access is made available to all services and facilities for disabled people –the Parish Council is committed to this issue and has nominated a lead Councillor to champion these issues.

#### **Sport**

#### Action

The creation of a forum of local sports clubs aimed at maximising funding, facility and access opportunities – all local sports clubs are operating and have not expressed an interest in setting up a Forum.

The development, in partnership with Bradford MDC, of a new community centre, multi-sport facilities and changing rooms with a locally based committee to co-ordinate sports activities - this has been formally agreed and is awaiting implementation.

Arranging with Education Bradford the delivery of a 25 year lease on the football pitch at the rear of Haworth School to enable funding streams to be attracted from external bodies - discussions have been initiated but this has not been fully achieved.

The development of the all weather football pitch to the rear of Haworth School – discussions have been initiated but this has not been fully achieved.

The development of the Worth Valley Cycle bridleway in conjunction with neighbouring councils - discussions have been initiated but this has not been fully achieved.

The development of new tennis facilities for both Haworth Tennis Club and community use as part of a Community Centre Multisport Centre in the Butt Lane region - this is on hold pending the completion of the community centre project.

Explore the possibility of forming a rugby football club with access to facilities within the region - initial discussions have been held with a number of rugby based organizations (including Keighley Cougars). The outcome depends upon the purchase of mobile floodlights (for which no resources are currently allocated). To encourage Bradford MDC to make sure access is made available to all services and facilities for disabled people - the Parish Council is committed to this issue and has nominated a lead Councillor to champion these issues.





## Economy and Employment

#### **Action**

Together with the 'Be Involved' team, stage regular business forums when information concerning forthcoming legislation, funding opportunities and other business related information can be made available – this is being progressed in conjunction with "Whoyano" (a local business network).

To develop with the relevant authorities a sustainable traffic and travel policy for the region to include a review of signage, modern, safe and economic parking and enforcement policies, coach parking/coach driver facilities – the Parish Council has raised this through their LDF consultation response.

To seek from Bradford MDC more concerted working practices concerning litter clearance and dog fouling in commercially sensitive and tourist areas – litter is no problem, dog fouling remains a problem. Dog warden has been to meet the Parish Council and campaigns have meant that fines have been handed out. The Parish Council has discussed appointing its own dog wardens.

To develop with Bradford MDC an all encompassing heritage and conservation policy for the area and to achieve protection for key historical features such as the stone setted streets, the appointment of a village manager for Haworth and developing a 'no plastic bag' policy for the area – currently there is no village manager. The Parish Council was the main impetus for encouraging Bradford Council to spend money on heritage/conservation on the Main Street. The Parish Council has held a meeting with Church and Bronte Parsonage on tourist developments and is aware of conservation bodies and agencies with an interest in undertaking works to protect Main Street (e.g. English Heritage).

To work with Bradford MDC and area organisations involved in promoting employment and local developers to ensure that current employment opportunities remain in the Parish and to develop opportunities for new job creation – the Parish Council has led on this, encouraging tourism and other activities with local business to assist people to stay employed locally. Workshops and key discussions with local employers are being held in partnership with Bradford Council.

# Commercial and Industrial Land

#### **Action**

To protect land designated for commercial use for the business sector thus maintaining employment opportunities for the area's residents – the Parish Council has made a number of planning representations in this context.



### Safer Communities

#### **Action**

Continue developing the services and facilities at the Worth Valley Police and Community Contact Point – the Parish Council has continued to develop services through police and fire and rescue services. This is communicated to parishioners through the magazine (in terms of managing fear of crime) and at the contact point. The Parish Council has supported a number of initiatives, for example: providing free locks for older people and reducing the costs of the locks for able bodied people.

To encourage the development of Neighbourhood Watch Schemes and encourage their progress – the Parish Council has supported the development of these schemes.

To establish a Worth Valley Young People's Action and Policy Group with Oxenhope Parish Council – the Parish Council has made some progress but no formal group has yet been established.

Provide continuing and increased support for the Worth Valley First Responders Group – there are approximately 16 people supporting this initiative through the Worth Valley. The Parish Council has purchased kit and training equipment, insurance and provided wider resources for the initiative.

To develop with partners improved car parking facilities and a coordinated parking policy throughout the three villages – the Parish Council has worked with Bradford Council to provide a co-ordinated response. The Parish Council is attempting to install CCTV in Weavers Hill car park, but financial resources are needed to implement this properly.

To seek the introduction of 20 miles per hour speed limits at appropriate sites on roads – negotiations are ongoing with regards to Cross Roads. Stanbury has been granted a 20 mph limit.

## Making a Start

#### **Action**

To work with Bradford MDC to deliver a modern, safe and user friendly car park at Weavers Hill. An important part of the plan would be to ensure that state of the art lighting, close circuit TV, DDA compliant pathways, coach parking together with a coach driver comfort station are introduced within 5 years – **discussions have been initiated with Bradford Council and are ongoing.** 

To work closely with Bradford MDC to ensure that the historic nature of Haworth and its environs is sustained. This would include developing the work to renovate the 'setted' streets and working with both Bradford Council's Conservation Department and any other relevant agencies to ensure the village's historic buildings and environment are maintained and developed — some progress has been made, particularly in relation to the partial replacement of the setts on Main Street.

To facilitate the development of a sustainable, coordinated youth activity programme for all 3 villages. This would include developing a partnership with neighbouring Oxenhope Parish Council to facilitate the development of and access funding and services for a sustainable Young People's Action Plan and Policies – 'The Kidsare WorthIT' initiative has been formed. The Parish Council has a positive relationship with the Youth Service – **no formal plan has yet been written.** 

To develop a sustainable, economic housing plan that would embrace all the existing residents of the area as well as allowing for the continuing development of new homes within a sustainable framework that respected the heritage of the area and its tourist industry – a rural housing enabler prepared a plan for the Parish Council but there is no longer financial support for this post.

To establish working partnerships to improve the street level environment through all 3 villages. High Priority issues will include: dog fouling, the provision of more litter bins and collection services, improved signage, a lengthsman for Cross Roads and additional bus shelters – the Parish Council has worked with Street Scene, Bradford Council and several groups throughout the village. The Parish Council has paid for a lengthsman to provide a service to the villages.

To improve lifestyle issues for senior citizens through working in partnership with service providers and emergency services – a bus shelter has been installed, noise from public houses reduced, with dog fouling and lighting issues addressed if and when they emerge. The Parish Council has developed a significant and influential relationship with key departments at Bradford Council.

This is a long table. It does, however, give a comprehensive account of progress to date. This can be used to think more specifically about lead organisations, likely costs, timescales, accountabilities and reporting mechanisms for actions contained in the next Plan.

Another key issue is the nature of the proposed actions themselves. With an original shelf life of 25-years, some actions have been very specific, whilst others have been far more generic: ranging at one end of the spectrum to bringing forward a particular building (such as

the bandstand in Haworth), to broad thematic intentions (such as "the provision of religious involvement in the area's moral dimensions"). In the next Plan, it is important to think through the shaping of proposals in a SMART context – i.e. that actions are: Specific, Measurable, Achievable, Realistic and Time-bound. Following this approach will make it easier to drive and monitor the implementation and achievements of the Plan.

## What can we learn from what is happening elsewhere?

To see how other communities had developed, written and implemented their Parish/ community Plans, a request for information was circulated to identify activities by local authorities, public service providers, voluntary organisations, community groups, and Town and Parish Councils.

The call was publicised through the Rural Services Network (RSN) and disseminated to approximately 18,500 individuals, including 5,000 Parishes.

It resulted in 23 Parish Plans being suggested, several strategies and documents being highlighted and countless useful conversations.

Examples of documents which can help communities, local groups, local authorities, developers and planners think about and work together in the development of a Plan included:

Community Led Planning Toolkit, in development, (Action with Communities in Rural England): this will include a practical guide taking communities through the process of producing a CLP. The Toolkit will feature advice, resource and topic sheets. Website: http://www.acre.org.uk/ourwork/community-led-planning/Resources/Community+Guidance/

The Localism Ladder: delivering community led planning and solutions, 2011 (Action for Market Towns): this step by step guide and advisory service looks at increasing capacity and coordination, preparing community led and neighbourhood plans, delivering community led solutions and monitoring and reviewing success. Website: http://towns.org.uk/

knowledge-hub/localism-ladder/

The Power of the Plan, 2011 (Carnegie UK Trust): presents a vision for the future that puts the citizen as a valued partner at the centre of planning processes. The document champions a simplified and integrated planning system, more suited to an age of budget cuts (with hard decisions to be made about priorities) and greater involvement of communities in service delivery. Website: http://www.carnegieuktrust.org.uk/publications/2011/the-power-of-the-plan

Making the most of Community Led Planning: a best practice guide for local authorities, 2011 (Action with Communities in Rural England & Action for Market Towns): this report highlights where best value can be obtained in the relationship between communities, local facilitators and local authority officers during the development of a Plan. Website: http://www.acre.org.uk/ourwork/community-led-planning/Resources/Local+Authority+Guidance

Community Led Planning Guidance and Service Standards for Assessment, 2011, produced by West Lindsey District Council: this internal Council document explains the level of support that a community undertaking a plan can expect, what the community can expect once it submits a plan to the Council and what the Council expected from the community producing a Plan. For a copy of this document please email Mary Hollingsworth, Community Development Team Leader, West Lindsey District Council by email: Mary. Hollingsworth@west-lindsey.gov.uk

Examples of good practice which demonstrates how Parish Councils, local groups and community members can get involved in implementing a Community Led Planning (CLP) included:

Clare Community Plan Action and
Monitoring Group (Suffolk): following
publication of the Plan in October 2010,
a Group (part of the Parish Council) was
set up to oversee its implementation. Each
action point has been assigned to a lead
body (e.g. Parish Council, local business
association), with regular updates on progress.
Website: http://www.clare-uk.com/pages/
community-943.htm

Steeton with Eastburn Parish Plan Steering Group (Keighley) – the Parish Plan was published in 2008. In 2006, the Parish Council decided to identify local businesses and organisations interested in joining the Steering Group prior to the production of the Plan. This Steering Group has led on the process for the current plan and ensuring its delivery. Website: http://www.steeton-with-eastburnparishcouncil.gov.uk/Core/Steeton-Eastburn-PC/Pages/Parish\_Plan\_1.aspx

**Urswick Parish Council** (South Lakeland)

 each parish council meeting agenda is devised around the parish plan objectives. This ensures that the Parish Council is conscious of the objectives contained in the Plan and how these are being met. Website: http://www. urswickparishcouncil.co.uk/index.htm

#### Conclusion

These Plans and Documents provide practical advice and resources to make Parish Planning an inspiring and manageable endeavour for community members. While the implementation of the current Haworth, Cross Roads and Stanbury Parish Plan has been a hit in some areas and missed in others, the review here and views of stakeholders (Document 1) illuminate how the Plan has been championed locally and sub-nationally.

This document also highlights the importance of matching people, time and resources to the task in hand.

Where to next? **Document 3** sets out a process for the next Plan. Alternatively, Document 1 contains more information about the parish and people's views about the implementation of the current Plan.













The wording in this publication can be made available in other formats such as large print. Please call 01535 618095.

